

## **Minutes Faculty Council Budgetary Affairs Committee Friday, September 26, 2008**

Present: Rachel Applegate, Simon Atkinson, Trudy Banta, Terry Baumer, Ed Berbari, Ben Boukai, Richard Gregory, Randall Halverson, Camy Harrison, John Hassell, Rebecca Sloan, Reed Smith, David Westhuis, Jack Windsor, Marianne Wokeck

Ben Boukai announced that he and John Hassell will serve this year as BAC co-chairs.

### **Approval of minutes of the April 16, 2008 Meeting**

#### **State of the Campus Budget – Camy Harrison for Dawn Rhodes, VCP**

- Headcount, fee, and tuition numbers are all up. However, the state is not expected to provide additional revenue to match increased enrollment. Instead, the state will expect an improvement in completion rates. Schools are encouraged to conserve funds. Schools are asked to support lease costs for the Community Learning Network. The campus is attempting to increase student support via the Commitment to Excellence funding. There has not been a decision whether to continue to segregate new CTE dollars.
- The campus is providing workshops on campus finance procedures to new senior administrators and is being more proactive in raising concerns with unit fiscal officers.
- RCM: the campus is actively looking at several new models to calculate unit assessments, with the expectation that within approximately the next month, several will be presented for consideration by unit deans and Faculty Council committees.
- By December, Administration and Finance needs to be aware of program changes. By January/February, the campus will seek input on changes in student fees. In late April- May budget proposals are prepared. There will be an effort to simplify student fees; obtaining costs by academic program will support this goal.

#### **The BAC roles – A discussion**

Vice Chancellor Banta summarized a May 29, 2008 document provided as a handout: “IUPUI Annual Reporting Schedule”. As of October 15, unit financial profiles will be available. Units are asked to write an accompanying narrative summary describing the current status of their finances, expectations for change during the academic year, and major programs or activities which will require investment of resources in the next 2-3 years.

Co-Chair Boukai indicated that the Executive Committee of the Faculty Council would like to increase the linkage of faculty committees to strategic planning efforts at the campus and unit levels. Currently, unit hearings focus upon the units, and may be missing crucial points for the campus. It is important to have a pre-established agenda for the hearings. Discussion centered on the need for campus administration and the faculty council to work together toward strategic goals, for the campus to be successful, and likewise at the unit level, for unit faculty committees to share in strategic planning.

The committee will invite Gary Pike of Planning & Institutional Improvement to its November meeting, to discuss efforts to determine costs of various academic units at IUPUI versus peer institutions. Applegate noted that the University of Delaware data (Delaware Study of Instructional Costs and Productivity—Faculty Study) is at the school level. Comparable data for IUPUI is not available from HR; it can only be obtained from instructional data. Faculty with split appointments

are not accurately counted in the IMIR portal. Another concern is that School documents are often completed by administrative assistants; the numbers are not consistent.

#### Other discussion points

- Its important to consider which institutions are designated as peers in studying campus finances. The proportion of out-of-state enrollment makes a big difference.
- Faculty equity needs to be reviewed across units, and in relation to the Bloomington campus. We need the chancellor to advocate for campus salary resources. Adding this as a bulleted item for the budget hearings would emphasize that this is a faculty priority.
- Campus reporting which combines campus medical and academic expenditures grossly inflates apparent resources at IUPUI, and is a self inflicted issue.
- Financial Implications of the RISE Initiative. Would funding be taken from other needs, or would there be a new revenue source?
- Honors College; there are implications for many Schools.
- Budget implications of the campus Master Plan. The Master Plan group will meet once more before the BAC November meeting.

Banta will send the web address of the information gateway provided by Gary Pike, which includes student satisfaction data grouped from IMIR. She will also provide examples of reports provided by the campus to the IU Board of Trustees.

#### **Upcoming Joint meeting: suggestions and talking points**

There should be faculty input and vetting in developing a new assessment model. Input is needed regarding implications for teaching, service, and research. This point needs to be made on a monthly basis in the report from the committee to the Faculty Council. Deans need to verify that drivers for assessments, such as space, are accurate.

The work by the BAC and Planning Committee are closely related. We need to coordinate our efforts with the campus administration, so that the committees can provide input when this can be taken into account within the timetable of the campus annual planning process. Otherwise work by the committees may not make a difference.

The BAC can provide 2-3 additional questions for this year's hearings. See handout: "Items Proposed for Further Discussions/Activities by past BAC" for details:

- Re-evaluation of state appropriation distribution on campus
- Re-evaluation of the campus assessment charges mechanism
- Declining income for units from tuition
- The use and applications of the campus tax
- Faculty salaries

#### **Upcoming Meetings**

- 1) Joint Meeting: BAC and Campus Planning Committees: Tuesday, November 4, 2:00-3:30 p.m. in Room 409 of the Campus Center.
- 2) Next BAC Meeting: Tuesday, November 18, 12:30PM—2:00PM, in AO 103

Respectfully submitted,  
Randall Halverson, BAC Secretary